

State of New Hampshire's  
*Annual Citizen's Report*  
for the fiscal year 2002

*Celebrating New Hampshire's Literary Traditions*



*Prepared by the Department of Administrative Services*

# Letter from the Commissioner

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December 1, 2002

To: The Citizens of New Hampshire,  
Her Excellency the Governor  
and the Honorable Council

We are pleased to present our Fiscal Year 2002 Annual Report to the Citizens, prepared by the Department of Administrative Services. The purpose of this report is to communicate relevant financial, economic, and program information in a clear and concise format. We are pleased to announce that last year's report received the "Award for Outstanding Achievement in Popular Annual Financial Reporting" from the Government Finance Officers Association (GFOA). This prestigious national award recognizes conformance with the highest standards for preparation of state and local government popular reports. We believe that our Fiscal Year 2002 report continues to conform with the GFOA's program requirements.

It is our hope this report provides both financial and program information for the fiscal year in a format that is useful and informative to the residents of New Hampshire. This report is not intended to replace our Comprehensive Annual Financial Report (CAFR) which we still publish for those interested in all the financial schedules and disclosures. Citizens can access the entire CAFR, including the independent auditor's report, on our web site or request a copy from our office.

New Hampshire also felt the effects of a weak economy as revenues fell below estimates and we ended the fiscal year with a combined General Fund and Education Fund deficit of \$37.9 million as of June 30, 2002. Unrestricted revenue totaled \$1,957.2 million and although revenues were lower than anticipated, they increased \$130.8 million over the prior year primarily due to increased tax rates. The Rainy Day Account remained at \$55.2 million and the Health Care Fund (HCF) decreased to \$33.9 million as a result of Medicaid Enhancement Revenue shortfalls causing \$11.8 million of supplemental appropriations for human services programs to be charged to the HCF.

As the nation struggles to recover from the recession, the New England economy is expected to improve slowly with modest growth beginning in the first quarter of 2003. While many states have had devastating revenue losses because of shortfalls in income tax proceeds related to declines in capital gains, New Hampshire's reliance on the statewide property tax and business enterprise tax have added relative stability to its revenue structure. NH will need to continue to closely monitor Business Tax performance and take timely fiscal actions to manage any revenue shortfalls that might occur as we approach the end of the next biennium.

***Award for  
Outstanding Achievement in  
Popular Annual Financial  
Reporting***

*Presented to*  
**State of New Hampshire**

*for the fiscal year ending  
June 30, 2001*



*Annella Brewer*  
President  
*Jeffrey L. Euse*  
Executive Director

Department of Administrative Services  
25 Capitol St.  
State House Annex Room 310  
Concord, NH 03301  
(603) 271-3181  
[www.state.nh.us/das/accounting](http://www.state.nh.us/das/accounting)

*This report is available on our web site. Requests for additional reports can be done by contacting the Department.*

Donald S. Hill, Commissioner

# Letter from the Governor

To: The Honorable Members of the Legislature  
and the Citizens of the State of New Hampshire

I am pleased to accept the Fiscal Year 2002 Financial Report to the Citizens of New Hampshire.

Our state continues to be one of the best places in the nation to live, work and raise a family. Although we have not been immune to the national economic slowdown, New Hampshire continues to fare better than most states. Our unemployment rate is still one of the lowest in the nation and economists predict New Hampshire will lead New England out of the recession.

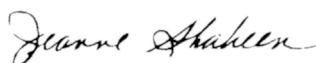
Across the nation, the recession has impacted state revenues. Although New Hampshire's budget is in better shape than most, I took aggressive action to address the shortfall in state revenues: freezing state hiring and purchasing in fiscal year 2002 and directing state agencies to cut their budgets in fiscal years 2002 and 2003. Our ability to weather this storm is helped by the \$35 million we added to the state's Rainy Day Fund at the end of fiscal year 2001, which nearly tripled the fund.

As you will see in the following pages, during the past fiscal year, we made significant progress on issues important to the citizens of New Hampshire: protecting the environment, improving the security of our state and its citizens, protecting workers, and boosting the economy. Highlights include:

- Preserving for future generations the 171,500 acres of wilderness in northern New Hampshire formerly owned by the International Paper Company.
- Enacting the landmark Clean Power Act making New Hampshire the first state in the nation to legislatively require the owners of fossil fuel power plants to take steps to reduce emissions of four pollutants – nitrogen oxide, sulfur oxide, carbon dioxide and mercury.
- Increasing unemployment benefits for workers who lose their jobs while keeping the unemployment insurance tax that businesses pay the second lowest in the nation.
- Protecting emergency responders and the public with a new law toughening the penalties on people who commit hoaxes relating to chemical or biological weapons.
- Ensuring that National Guard members activated for state duty will get their jobs back and receive other important legal protections.
- Empowering the Governor to protect water supplies in an emergency, such as a natural disaster or a terrorist attack.
- Requiring new large water users to put in place common-sense water conservation measures to receive a water withdrawal permit.
- Enhancing our Children's Health Insurance Program. In fiscal year 2002 the state began matching for the first time the private and federal funding for the program, which will allow virtually every eligible child to enroll. More than 21,000 previously uninsured children have received health insurance through our innovative program.

I am proud of these accomplishments and all the progress we have made over the last six years. Serving as your Governor was the highest honor and privilege of my public life. I would like to take this opportunity to thank you for your support, and to thank our great state employees for all their work and dedication. Without their efforts, much of the progress we made would not have been possible.

Very truly yours,



Jeanne Shaheen

## Selected State Officials: For the Fiscal Year Ended June 30, 2002

### Executive Branch

#### Governor

Jeanne Shaheen

#### Executive Council

Raymond S. Burton, District 1

Peter J. Spaulding, District 2

Ruth L. Griffin, District 3

J. Raymond Wieczorck, District 4

David K. Wheeler, District 5

#### Attorney General

Philip T. McLaughlin

#### Commissioner of Administrative Services

Donald S. Hill

#### Commissioner of the Treasury

Michael A. Ablowich

#### Secretary of State

William M. Gardner

### Legislative Branch

#### President of the Senate

Arthur P. Klemm

24 Senators

#### Speaker of the House of Representatives

Gene G. Chandler

400 Representatives

### Judicial Branch

#### Chief Justice of the Supreme Court

David A. Brock



Governor Shaheen, Commissioner Hill  
and the Executive Council

# Economic

Despite stagnant economic conditions nationally, New Hampshire continues to retain its advantages of being a medium cost state in a high cost area with its low unemployment rates, low tax burdens, highly skilled workforce, and small and accessible government. In addition, New Hampshire's proximity to metropolitan Boston will mean continued migration of people and business into the state.

Another boost to NH's future economic development is its continued above average quality of life. According to Morgan Quitno's Most Livable State Awards, NH has showed the most improvement of any state moving 10 points up from its 13th ranking last year to 3rd in the nation in 2002 and 1st in New England.

Along with the nation, the New England economy is struggling to recover and investor, business and consumer confidence is at a nine year low. The New England economy is expected to remain stagnant with modest growth beginning in the first quarter of 2003. However growth is not expected to return to the levels seen in the late 1990s. Economists predict NH to lead New England out of the recession.

Commercial real estate is lagging with vacancy rates up over last year but the residential sector is still strong. Homeowner vacancy is down 1% and lower interest rates have helped contribute to the rising housing demands, which in turn have kept home prices high. The US housing market is currently the strongest in the world. Stimulated by aggressive Federal

New Hampshire's Economic Scoreboard for 2002		
Categories	NH's National Rank	NH's Rank in New England
Favorable Tax Climate	1st	1st
Healthiest State (Morgan Quitno, 2001)	4th	2nd
Standard of Living (by Poverty Rate)	2nd	1st
Child and Family Well-Being (Annie E. Casey, 2001)	2nd	1st
Safest State (Morgan Quitno, 2001)	3rd	1st
Most Livable State (Morgan Quitno, 2001)	3rd	1st
College Educated Population	8th	3rd

Source: New Hampshire Economic Review, Public Service of New Hampshire

Reserve Bank fiscal policies, which reduced interest rates, homeowner refinancing has occurred at record levels. Consumers have stockpiled cash for investments and use in home improvements rather than debt repayment, leaving cash unspent. The growth in real estate wealth has partially offset the more than \$7 trillion decline in the stock market since the late 1990s.

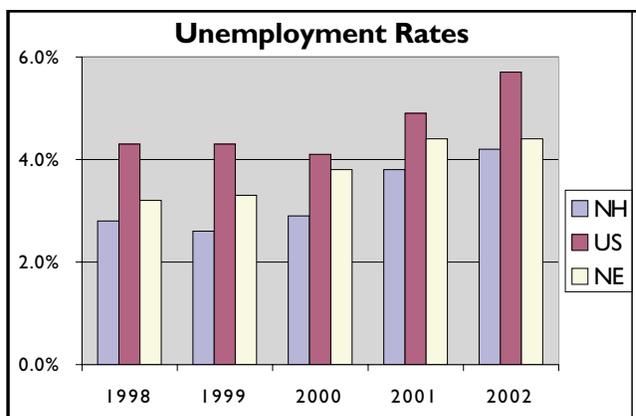
Although unemployment is expected to increase, New Hampshire will remain below both the US average and that of the region. The slow labor force growth and population increases will keep the labor markets relatively tight.

It is predicted that NH will be the only New England state to grow above the US average and is currently ranked 6th as the best state with favorable policy climates for small businesses. The economy in the North County is reviving, due to the reopening of the paper mills and the new job opportunities from the Berlin State Prison. In addition, the tech-wreck affecting the Southern Tier and Seacoast region is slowing. Over the last decade, New Hampshire's household income is up substantially and the workforce is better educated. It is predicted that the health service industry will grow faster than it has in the past, which should offset the slower growth in manufacturing, business services, and trade.

*Information provided by the New England Economic Project, Ross Gittell (Whittemore School of Business and Economics, UNH), and Dennis Delay, Senior Economist PSNH*

*"I came to New Hampshire by chance, and remain by choice. Nowhere else, and in such close proximity to each other, do we have such beautiful countryside, such elaborate history, such a culture of learning and independent thought, and the presence of such living masters as Donald Hall, Ernest Hebert, Sy Montgomery, and many more."*

**RICHARD ADAMS CAREY**, winner 2001 NH Literary Award for Outstanding Work of Nonfiction for *Against the Tide*



# Information Technology

Today, economic and community development is being driven by advancements in information technology. Constituents, businesses and other stakeholders demand better services and service delivery systems from federal, state and local government. During fiscal 2002, leaders of the State of New Hampshire began to work to reinvent the business processes within state government by planning for and implementing electronic government initiatives.

## Statewide Strategic Information Technology Plan

This plan has been prepared by the state Department of Administrative Services, Division of Information Technology Management. It is the first such plan developed for the state, and it builds upon the report of the Governor's Information Technology Strategic Planning Commission issued in April 2002.

The theme for this plan, "Careful and Responsible Management of the State's IT Resources," exemplifies the most critical success factor for the state. Balancing the need for planning with the need to implement timely, technology-based solutions will result in improved service to citizens and partners, ensure digital access to state government, protect the right to privacy in a digital environment, and maximize cost savings by increasing process efficiencies.

## Electronic Government

The extensive planning effort in fiscal 2002 has led the state to renew its commitment to e-government. The use of new technologies can increase efficiency and effectiveness of the services the state provides. In fiscal 2002 New Hampshire made significant progress in accomplishing its e-government goals by launching its first Internet services with Architects and Engineers professional license renewals (Joint Board) and the sales of Fish and Game licenses. On-line licensing began in February 2002.

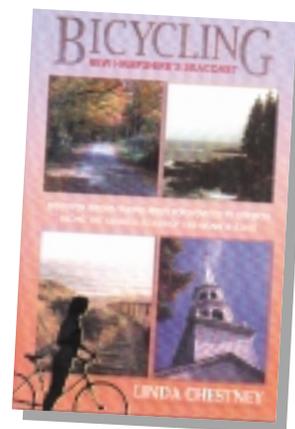
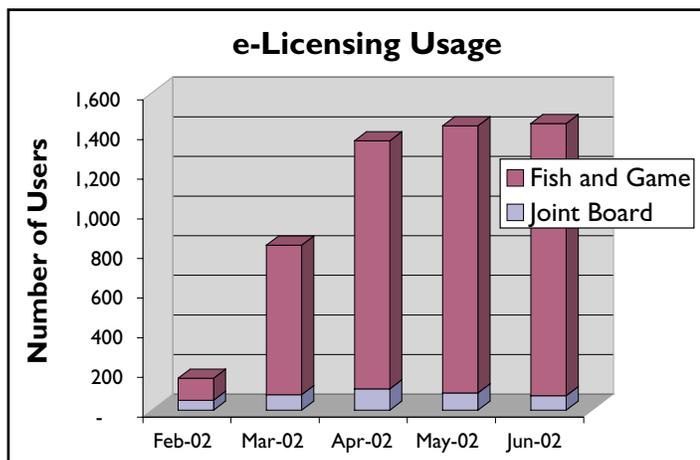
Several other professional licensing applications, including Certified Public Accountants, are planned for fiscal 2003.

NH's on-line services have enabled agencies to focus on their mission and improve services to their constituents. Adoption rates of 30% far exceed the national average.

## Vital Records

Beginning in 1996, the New Hampshire Department of Health and Human Services envisioned a state-wide technology that would promote accurate and efficient data containing vital statistics and events that could be shared across the state, its hospitals, funeral homes, and authorized care facilities. That same year the Department of Health and Human Services began a strategic planning project called Vital Records Vision 2000 (VRV2000). The budgeted development expenditures for software licenses and equipment replacements for the VRV2000 system have been estimated at \$1.5 million.

VRV2000 has become the gateway for the State of New Hampshire to deliver statistical information to the National Center for Health Statistics and the Social Security Administration (SSA). Vital event information such as births, marriages, divorces, and deaths can be instantaneously captured from any authorized site in the state, directly from a centralized database maintained by the state using collected fees. The system accelerates the availability of vital event information and results, faster, more accurately, and with greater efficiency and overall improves service to the public and other data users. Each year the VRV2000 will add over 41,000 new vital events records and will process thousands of transactions.

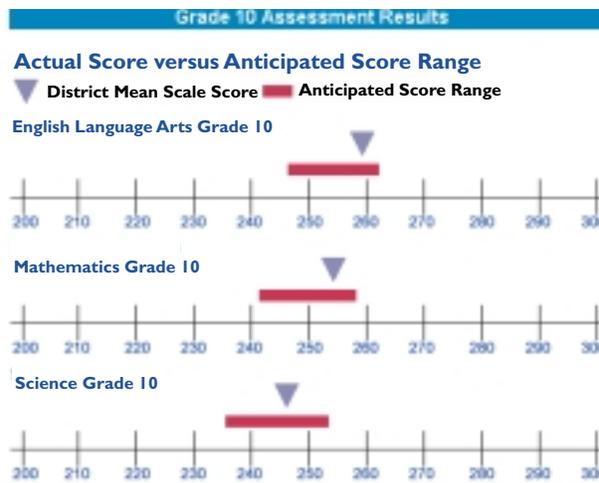


# Education

Education is the key to the 21st century economy. The Granite State's economic success in the 1990s is a result of our state's educated and highly skilled workforce. To compete for the good-paying jobs of the future, the state must make sure New Hampshire citizens have access to the best education.

## School Report Cards

Making it easier for parents to learn how their children's schools measure up, New Hampshire now provides comprehensive school report cards that report the performance of individual school's on assessment test scores, drop-out rates, college attendance rates, and even on computers-to-students ratios. The reports can be found at your local school or online at [www.measuredprogress.org/nhprofile](http://www.measuredprogress.org/nhprofile).



## UNIQUE College Investing Plan

The UNIQUE plan is a state sponsored "529 Plan" which allows for parents, grandparents and other relatives to invest for college on a tax deferred basis. During fiscal 2002 the state and its partner, Fidelity Investments, launched the Fidelity Advisor 529 Plan which is distributed through financial intermediaries and complements the UNIQUE Plan which is sold direct to customers. The UNIQUE Plan, continuously ranked as a top plan by Kiplinger's and SmartMoney, is one of the largest plans in the

country in terms of assets and accounts – total assets were over \$1.2 billion by June 30, 2002 and the number of accounts was nearly 170,000 in the two plans combined. For more information, call: 1-800-544-1722 or visit [www.fidelity.com/unique](http://www.fidelity.com/unique).

## Attracting and Retaining Quality Educators

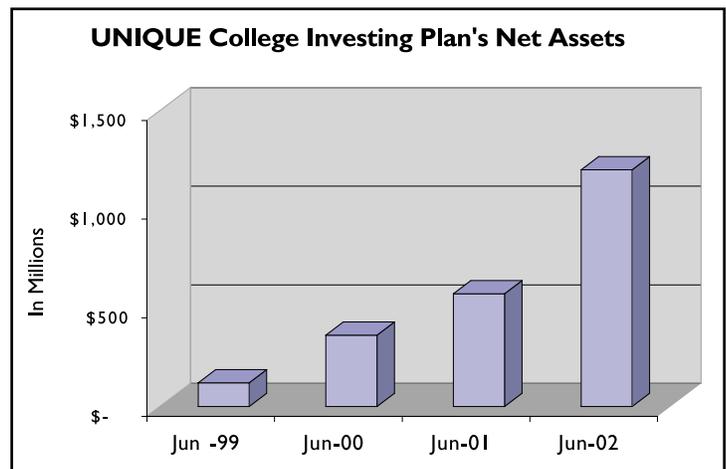
On August 21, 2002, the New Hampshire Board of Education received task force and activity reports on each of the three activities identified last year as focus areas for Recruiting and Retaining Quality Educators: Public Engagement, Regional Professional Development Centers; and Mentoring and Induction programs for new Teachers and Administrators. The Board adopted the recommendations of each of the reports and has asked the Department of Education to look into ways to develop and support the programs or activities recommended in the reports. The full reports may be accessed on the Department of Education website at [www.ed.state.nh.us](http://www.ed.state.nh.us)

## Best Schools Initiative

The Best Schools Initiative, with its flagship component, the Best Schools Leadership Institute (BSLI) is providing schools and communities with the technical assistance they need to make real, measurable improvements in their schools. The goal of the Initiative is to improve student success at school, in the work place and the community. BSLI teams are charged with developing their own strategies for school improvement in a manner that addresses the particular needs of their communities. In fiscal

2002 over 100 teams representing more than half the schools in NH, are participating in the BSLI. See online at [www.nhbsi.org](http://www.nhbsi.org).

*"New Hampshire is the best place in the universe for living and for writing. I live by a pond, with great hills all around me, in a solitude of the natural world's beauty. People let me be. I live in a society that takes delight in eccentricity, and it is eccentric to sit at a desk all day, working on poems."*  
DONALD HALL, poet, *The Painted Bed*





For nearly sixty years, the Community Technical Colleges have played a significant role in educating the citizens of New

Hampshire. Today, the

New Hampshire Community Technical Colleges (NHCTC) have evolved into a comprehensive, market-driven and accessible provider of quality programs of higher education and services, in liberal arts, the emerging technologies, and the traditional fields such as manufacturing and automotive technologies. Offering more than 240 degree and certificate programs, and customized training programs at seven main and several satellite campuses, in business and industry, community centers, the state's high schools, and in homes here and abroad through online distance learning.

These past two years, the Community Technical Colleges have realized double-digit student enrollment growth statewide, and the trend continues. Fall 2002 is the fourth semester in a row NHCTC has realized continued, significant growth at all colleges/campuses across the Granite State.

In a continued effort to strengthen academic knowledge and skills, prepare students for entry into and advancement in the workplace, complete undergraduate coursework toward a bachelor's degree, and provide employers with specialized training for the state's workforce, the focus has been in the following three key areas:

- ✓ Promotion and growth of Nursing and Allied Health programs
- ✓ Promotion and refinement of a Teacher Preparation curriculum, and key support areas under the federal No Child Left Behind legislation
- ✓ Continued efforts toward seamless transferability to our state's colleges and the University.

At the same time, the NHCTCs continue to offer students training in professional and technical careers, from dental hygiene to automotive technologies and machining.

## Preparing Our State's Nurses, And Allied Health Professionals

In an effort to increase the number of nursing and allied health graduates, all of the Community Technical Colleges are hiring new faculty to increase capacity in these critical

shortage areas. As NHCTC alumni data indicate that vast majority (86% from a 2001 poll) students who attend the Community Technical Colleges live and work in New Hampshire. Thus, the increasing numbers of students who graduate with nursing and allied health degrees will help alleviate the shortages in these critical fields.

## Teacher Preparation

The Community Technical Colleges' Teacher Preparation initiative, in collaboration with the state Department of Education, promotes a new academic and career pathway for students interested in teaching careers. New education faculty at each campus will be dedicated to growing the new Associate of Arts in Education program, where students can take their first two years towards a bachelor's degree in education at one of the Community Technical Colleges, and then transfer to a four-year college to complete their degree. Other efforts include enhancing para-educator programs, and degree initiatives toward certification of Secondary Vocational Education teachers.

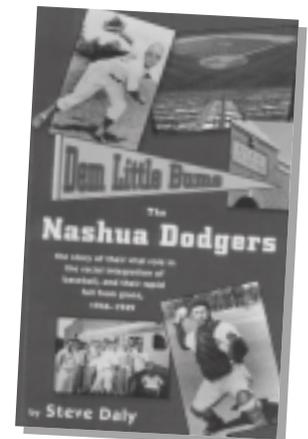
## Transferability

One primary value embraced by the NHCTCS Board of Trustees is that access to higher education is key to the advancement of social and economic betterment, contributing to a strong state economy. It is to this end that the Trustees directed the efforts of the Community Technical Colleges to explore and implement meaningful and sustained transferability relationships with the University of NH and its system of colleges. Two key components to meet this objective include a new level of accreditation through the New England Association of Schools and Colleges (NEASC), and a booming Liberal Arts program designed for students who wish to transfer their Associate degrees into a bachelor degree programs at another college. Visit the website at [www.nhctc.edu](http://www.nhctc.edu).



## Child development center

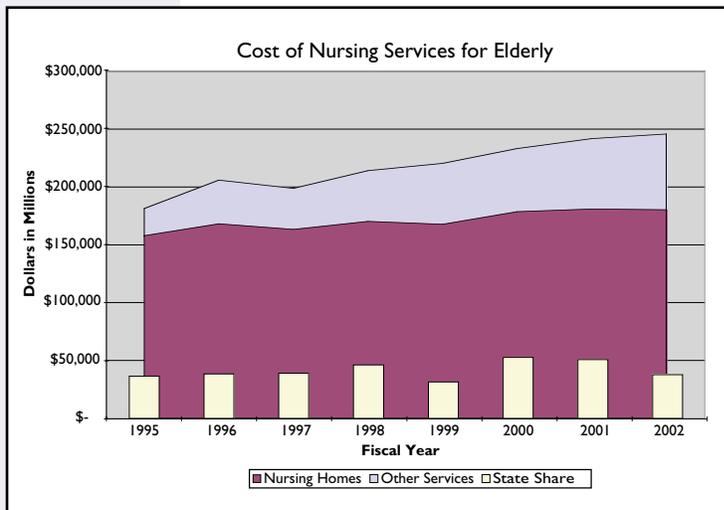
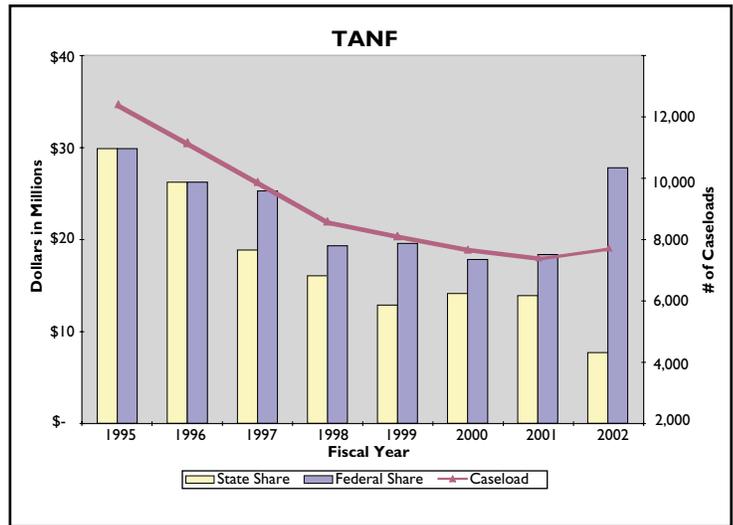
The state's first ever Child and Family Development Center opened in January 2002, at the Community Technical College in Concord. The Center continues the tradition of top quality, state-licensed child care offerings where NHCTC students enrolled in Early Childhood Development programs assist with day-to-day operations.



# Health and Human Services

## Temporary Assistance to Needy Families

The number of families with dependent children receiving financial assistance has consistently dropped in recent years. The decline has been the result of welfare reform and a low NH unemployment rate. With a change in economic conditions, the caseloads in fiscal 2002 showed a slight increase. During fiscal 2002, the federal share of the program increased as the state utilized a portion of its TANF reserve balance.

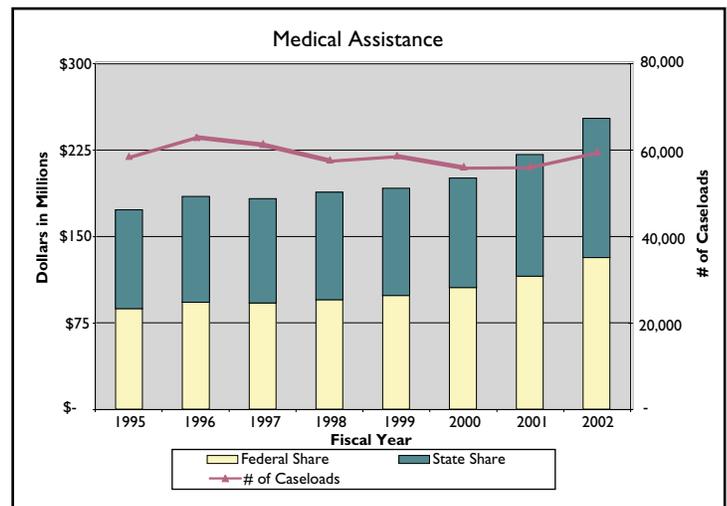


## Nursing

Dating back to 1995, efforts began to rebalance the long-term care system and expand choices available to the elderly. Encouraging those eligible for Medicaid nursing facility services to consider more appropriate, less costly mid-level services and home and community-based care (HCBC). The initiative included the development of a network of assisted living facilities and a comprehensive home and community based care system of support and established a needs assessment process for individuals applying for long-term care services. Changes have also been made in the method for reimbursing nursing homes for services by recognizing the acuity level of the patients being serviced.

## Medical Assistance

While caseloads have remained relatively flat over the last decade, costs have continued to rise. Increased utilization and inflationary pressures, especially pharmaceuticals, have resulted in the overall increased expenditures.



*"I can't imagine living or writing anywhere else. The soil here is still tilled, still fertile. Our history is as deep as the roots of the tallest oak and chiseled into the doors of our houses. From all that, I find my words, my core."*  
**EDIE CLARK,**  
 author, *The Place He Made*, and columnist for *Yankee Magazine*

# Corrections

## The 2002 Average Inmate Cost: \$26,271 or \$71.98 per day

In March 2002, the statewide inmate population surpassed 2,500 for the first time. During fiscal 2002, the Northern New Hampshire Correctional Facility in Berlin reached its full capacity of 500 inmates.

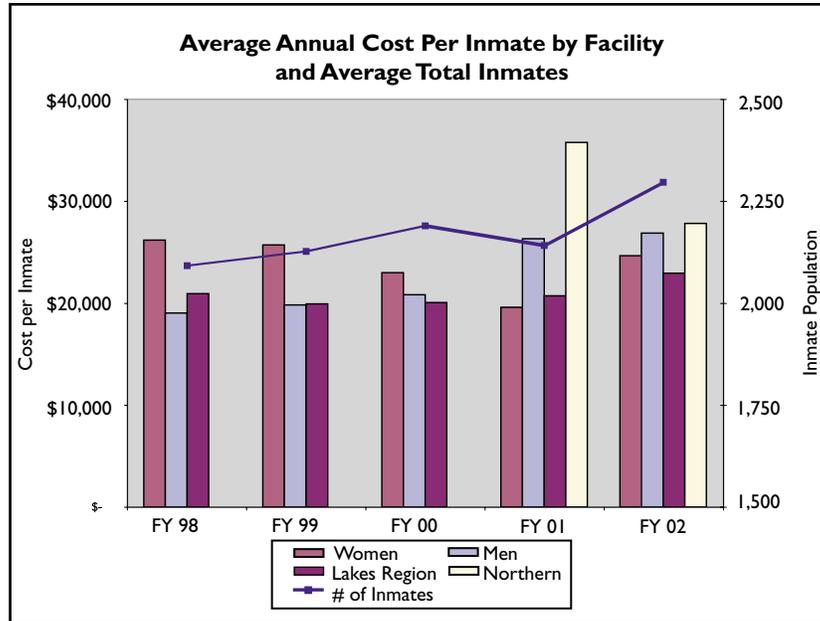
The Department of Corrections is required to meet the medical needs of its offender population. Rising medical costs significantly contributed to the increases in the department's operating budget. Medical expenses exceeded \$5.8 million in fiscal 2002.

Major inmate programming initiatives were in the forefront during fiscal 2002. Following nearly two years of review, wheels were set in motion to make significant changes in the way offender programs are provided and maintained. Beginning at intake, the department will streamline the process by which inmates are assigned to housing units. Programs that better meet inmates needs for substance abuse, education, and other treatment programs will be emphasized.

The department was the recipient of a federal Offender Re-Entry grant. Working with the New Hampshire Division of Youth Development Services, this will enable the state to develop programs and services to assist offenders under age 25 as they are released from their sentences.

## New Hampshire Ranked as the Safest State

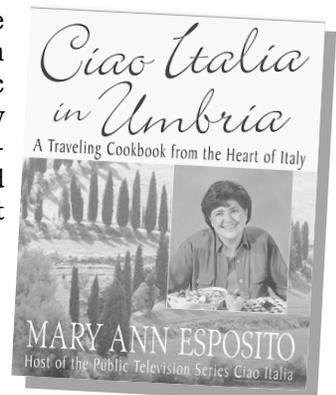
According to the calendar year 2001 Uniform Crime Reports (UCR) issued by the Federal Bureau of Investigation, New Hampshire has the lowest crime rate in the country. In 2001, the overall crime rate index was 2,321 per 100,000 population, which was a 4.6% reduction as compared to prior year. New Hampshire's crime rate was 45% lower than the national average. New Hampshire's violent crime rate fell 3.0% and property crime also fell by 4.7%. New Hampshire low crime rates are



supported by other studies including the 2001 Morgan Quitno study, which ranked the state as the 3rd safest in the country.

There are many factors that contribute to New Hampshire being a safe place to live and raise a family. The strong economy over the last decade as evidenced by relatively high-income levels and low unemployment rates, contribute to the low rate. The citizenry in New Hampshire are well educated and the state's quality of life indexes lead to healthy lifestyles as compared to other parts of the country. New Hampshire's coordinated approach to fighting crime among the public safety agencies including federal, state and local has been very successful and the state's tough truth in sentencing laws act as a major deterrence to committing crimes.

Finally, according to Justiceworks, a University of New Hampshire research center on crime and criminal justice, New Hampshire communities have remained relatively stable in terms of population change and demographic change over the last decade. This consistency leads to a citizenry that maintains stronger connections within their communities and neighborhoods, which leads to an environment that is less invasive to crime.



# New Hampshire Celebrates its Writing Heritage



New Hampshire's strong literary tradition is as much a part of our state's physical and cultural landscape as the Old Man of the Mountain or the First-in-the-Nation Primary.

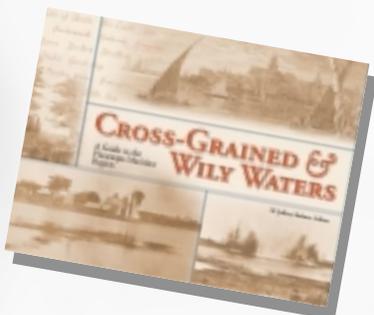
Through their poetry, fiction, nonfiction, journalism, and commentary, our writers interpret the relationships that define our lives: with each other, with our communities, with our landscapes, with our institutions.



From Robert Frost and Thornton Wilder to Grace Metalious and Maxine Kumin, writers uncover and explore what it means to live and work in New Hampshire for audiences worldwide.



Within the borders of New Hampshire, they help us define our sense of place. A Seacoast resident can experience North Country life through John Harrigan's columns, and a Berlin resident can get a feel for Manchester's quirky history from John Clayton's comprehensive essays.



They help unite us. A Concord native can read Ernest Hebert's novels and be completely immersed in life in the Monadnock region, while Donald Hall's poetry teases out the threads that tie us all to this landscape.

Their words will leave a permanent record of who we are, and what matters to us. A group of Seacoast poets, led by Portsmouth Poet Laureate Maren Tirabassi, recently came

together to celebrate the history and culture of Portsmouth in the anthology *Portsmouth Unabridged*. Tomie dePaola has created a lexicon of children's works at once fantastical and familiar. Becky Rule writes of small-town life in a way that is instantly recognizable to anyone who has tried to navigate the particular politics of a selectman's meeting. Don Murray humanizes aging, and David Carroll uses a tiny wetland in Warner to remind us that our well-being is inseparable from our ecological health.

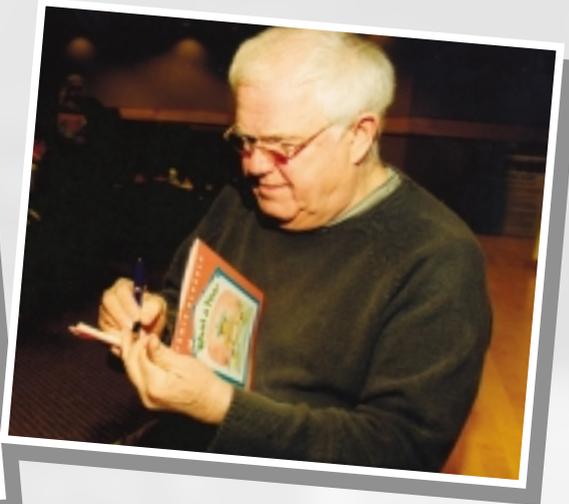
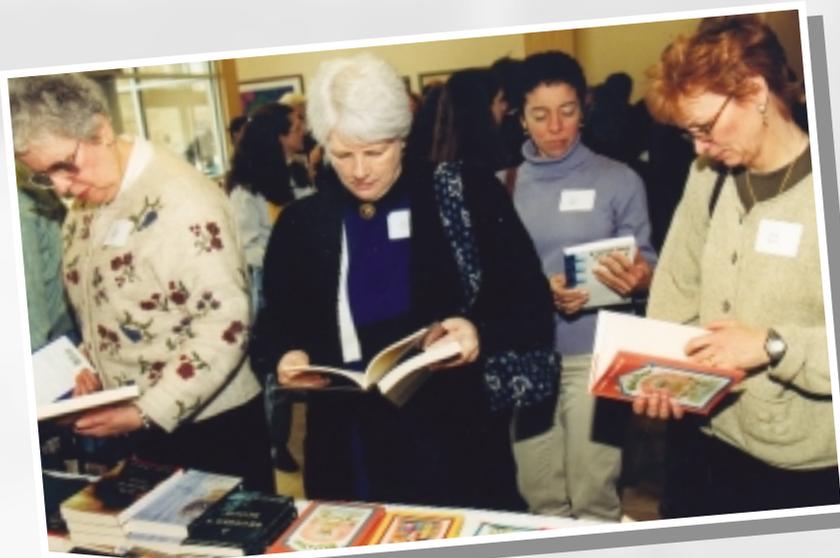
*"Beauty inspires beauty, and any time I look out the window of my office -- no matter what the season -- there's something that takes my breath away, and tunnels its way into my fiction. Add to this the natural hardscrabble struggle of living in Northern New England, and the natural cast of Yankee characters that inhabit the state, and it's easy to see why I often set my novels in New Hampshire. This is America the way it used to be; full of people smart enough to do what it takes to keep it this way. I have lived and worked in many different states; this is the one I want to spend forever in."*

*JODI PICOULT,  
author, Salem Falls, and Perfect Match*

And there are those writers who bring cultures from all corners of the globe home to New Hampshire residents. Naturalist Sy Montgomery has tracked rare golden bears in Asia, swum with pink dolphins at the mouth of the Amazon, and climbed into a pit of snakes, all in order to remind us that we are all fundamentally connected to a greater world beyond the borders of the Granite State. Cookbook author and public television personal-

ity Mary Ann Esposito brings home the tastes, sights and language of Tuscany, and Richard Adams Carey is reporting on a fascinating layer of mob corruption in the Russian caviar industry.

From Donald Murray to Donald Graves, from Cynthia Huntington to Pulitzer Prize-winning poet Charlie Simic, some of our favorite writers are also our most generous teachers, nurturing the promise of tomorrow's writers and ensuring that this tradition continues to enrich our lives for generations to come.



Photos clockwise from top left: Participants peruse books by local authors at the 2002 Writers' Day Conference . photo by Neil Lovett; Tomie dePaola autographs his children's book "What a Year" at Writers' Day 2002. photo by N. Lovett; Phil Peck, author Rick Carey and NHWP Trustee George Geers at the 2001 NH Literary Awards. photo by Larry Crowe; NH poet and NHWP Trustee Cynthia Huntington. photo by George Cooper; NH writers Barbara Dimmick and Don Murray at Writers' Day 2002. photo by N. Lovett; Columnist John Clayton at Writers' Day 2002. photo by N. Lovett **Opposite page:** "Women on High" by Rebecca Brown, "Summer Nights" by Peggo and Paul Hodes, "Claude Monet, Sunshine and Waterlilies" by Stephen Packard and True Kelly, "Cross-grained & Wily Waters" edited by W. Jeffery Bolster

# Environment

## State Revolving Fund Loans

State Revolving Fund (SRF) loans are low-interest loans provided by the state (through the NH Department of Environmental Services-DES) to help municipalities with projects such as landfill closures, wastewater projects, public water supply improvements, and brownfields clean up. For most of the programs, the money comes from a combination of federal grants and state matching funds.

The Clean Water SRF provides monies for municipal wastewater projects and landfill closures. The Drinking Water SRF provides loans to municipalities and private water system owners to improve public water supply systems. A new SRF program is the Brownfields Cleanup SRF. The loans are available to private developers along with municipalities. The table identifies Clean Water SRF projects that had disbursements greater than one million dollars during fiscal 2002. For more information on grants and loans provided by the DES, see [www.des.state.nh.us/grants\\_loans.htm](http://www.des.state.nh.us/grants_loans.htm).

## Water Supply Land Grants

The first Water Supply Land Conservation Grants have been awarded by DES to the communities of Barrington, Epping, Nashua, North Hampton, Portsmouth, and Raymond. The purpose of the grants is to protect critical water supply lands. To qualify for a grant, protected lands must be within the source water protection areas for existing or planned public drinking water supplies and the state grants must be matched on a 3:1 basis from local

sources. Sources of the local match can include easements of donated land that also lie within the source water protection area. For more information see [www.des.state.nh.us/dwssp/ws\\_landgrant.htm](http://www.des.state.nh.us/dwssp/ws_landgrant.htm)

## Granite State Clean Cars Initiative

A new voluntary car-labeling program that makes it easier for consumers to identify less polluting, more fuel-efficient new cars on dealer lots was recently launched. The new program, called the Granite State Clean Cars program, was developed through a



unique public/private partnership, which includes DES, the N.H. Automobile Dealers Association, the American Lung Association of N.H., the Appalachian Mountain Club, and the Department of Transportation. To qualify for the label designed specifically for this program, the vehicle must have a highway fuel economy rating of at least 30 miles per gallon and be classified as a "low emissions vehicle." For more information see [www.des.state.nh.us/ard/clean\\_cars.htm](http://www.des.state.nh.us/ard/clean_cars.htm)

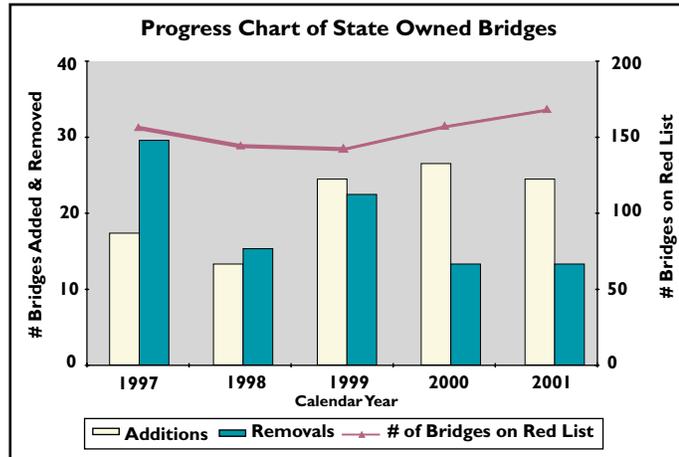
*"So much beauty and diversity, packed into such a small place. The old-timers said that keeping in mind the great disparity between the seasons from Coös to the sea, you could start picking wild strawberries at Strawberry Banke in June and, walking steadily north, keep on picking readily ripening strawberries until in late July you fetched up on the height of land where New Hampshire ends and Quebec begins. And think of all that you could see, and the stories you could hear."*  
 JOHN HARRIGAN,  
 Editor, *News & Sentinel*

DES Clean Water SRF Disbursement Activity in FY 02				
(Amounts in thousands)				
Community	Project	Contract Approved Date	Contract Amount	Disbursements in FY 02
Claremont	Landfill Closure	November-00	\$5,950	\$2,526
Exeter	Court St Rehabilitation	April-00	\$2,190	\$907
Goffstown	Landfill Closure	June-00	\$2,460	\$1,308
Manchester	Landfill Closure	June-95	\$13,850	\$1,932
Manchester	Sewer Separation Project	February-01	\$5,070	\$1,857
Nashua	Landfill Closure	July-00	\$8,000	\$3,858
Portsmouth	Sewerage Improvement Program	November-96	\$5,200	\$1,114
Portsmouth	Combined Sewer Overflows	October-99	\$9,600	\$1,576

# Public Works

Well-maintained transportation system is essential to keeping New Hampshire accessible to its residents and tourists, maintaining a strong economy, and protecting our citizens.

The Department of Transportation's Red List reports bridges with known deficiencies in their condition, weight limits or type of construction. The calendar year Red List reported 168 state-owned bridges on the list, with 24 bridges being added, while 13 were removed during the year.



## Facts of Interest

The Bureau of Turnpikes processed another record year of traffic with over 100 million vehicles passing through the tolls. As a result, revenue grew 4.6% over the previous year to \$64.4 million. In addition, during fiscal 2002, more than 370 miles of state roadways were newly paved.

## Major Projects

- Opened the 5.0-mile, \$33 million Hillsborough Bypass and the 2.8-mile, \$10 million North-South Road in Conway. Both new roads are aimed at improving safety and reducing traffic congestion in the downtown areas of Hillsborough and North Conway.



- Completed major Inter-state improvements on I-93 in Manchester near Bodwell Road and I-89 from Sunapee to Grantham. Work on the multi-year projects included bridge replacements, bridge rehabilitations and pavement reconstruction.

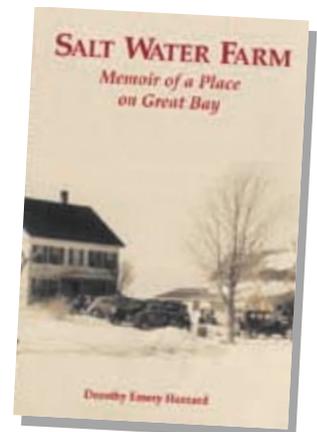
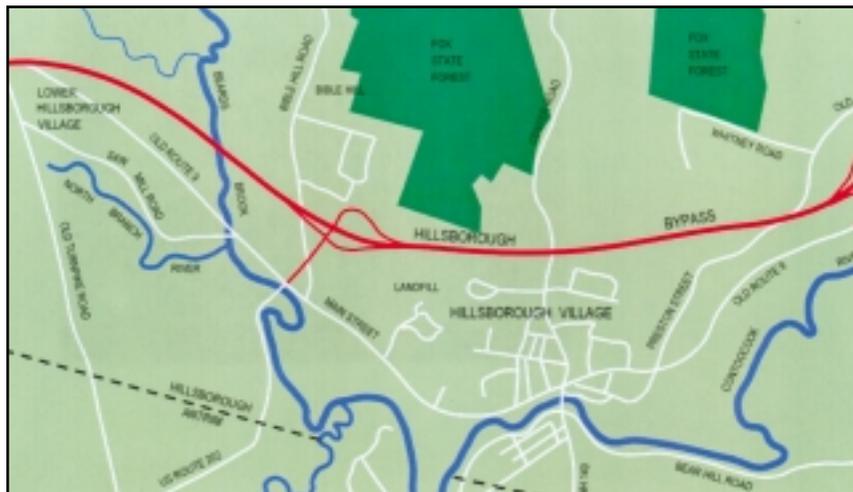
- Completed the construction of I-95 northbound and southbound lanes to increase vehicle throughput at the Hampton Toll Plaza.

- Opened the new and improved Springfield Rest Area north of Exit 12A on I-89. The \$3.36 million facility is three times the size (6,000 sq. ft.) of its outdated predecessor and much better able to meet the needs of the traveling public.

- Construction of an \$8 million regional Aircraft Rescue and Fire Fighting Training Facility in Concord.

- Produced eight regional bicycle maps based on the seven tourist regions of the State of New Hampshire.

*Pictures at left and bottom: Hillsborough Bypass*



# Financials

## Statement of Net Assets

As of June 30, 2002

(In Thousands)

	Governmental Activities	Business-type Activities	Total Primary Government
<b>Assets</b>			
Current assets	\$ 719,455	\$ 396,628	\$ 1,116,083
Capital assets	1,874,213	518,212	2,392,425
Other assets	275,188	78,090	353,278
<b>Total Assets</b>	<b>2,868,856</b>	<b>992,930</b>	<b>3,861,786</b>
<b>Liabilities</b>			
Long-term liabilities	668,392	337,807	1,006,199
Other liabilities	359,919	62,147	422,066
<b>Total Liabilities</b>	<b>1,028,311</b>	<b>399,954</b>	<b>1,428,265</b>
<b>Net Assets</b>			
Invested in capital assets, net of related debt	1,214,131	137,890	1,352,021
Restricted	296,405	401,502	697,907
Unrestricted	330,009	53,584	383,593
<b>Total Net Assets</b>	<b>\$ 1,840,545</b>	<b>\$ 592,976</b>	<b>\$ 2,433,521</b>

The state's bonds are used for capital projects, not to fund general governments operations. Capital projects provide for improvements or additions to the state's buildings, equipment, and infrastructure. Projects recently financed with bonds include the first portion of the University System of New Hampshire "KEEP" Program to upgrade academic facilities through the state. In addition the state has issued bonds for its portion of the state revolving fund program to be able to finance loans to cities and towns for waste water, drinking water and other clean water projects. Other projects which were financed through the most recent bond issue include new court facilities, kindergarten classroom construction grants, and the state share of the new wing of the NH

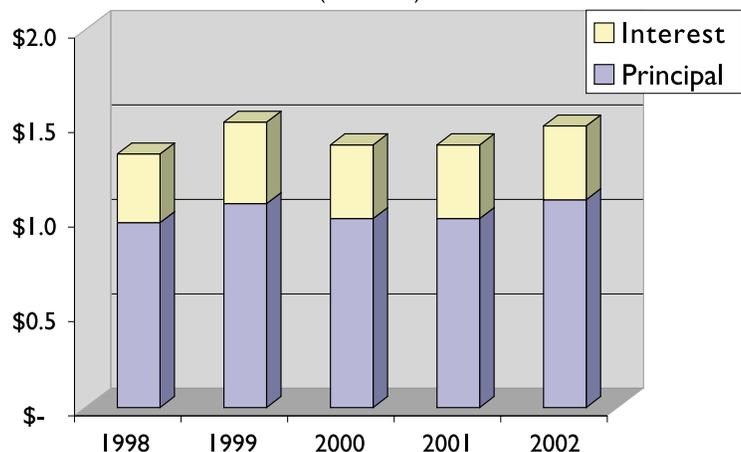
Veteran's Home in Tilton.

During fiscal 2002 the state issued \$100 million in General Obligation Capital Improvement Bonds and paid off \$50 million in short term bond anticipation note borrowing. Additionally the state issued just over \$5 million in taxable bonds to pay off a small, unfunded pension liability.

*"In NH you can live between a carpenter and a millionaire and invite them both to your parties. NH people pride themselves on minding their own business, and on the sly tell you the most amazing and bizarre tales. It's a state where you hear, There ain't nothing wrong with eating humble pie, long as you got catsup enough." MERLE DROWN, author, Suburbs of Heaven*

## Debt Outstanding over Past 5 Years

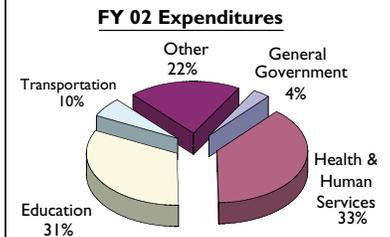
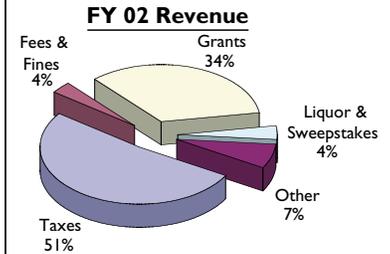
(In Billions)



## Statement of Changes in Net Assets

For Fiscal Year Ending June 30, 2002  
(In Thousands)

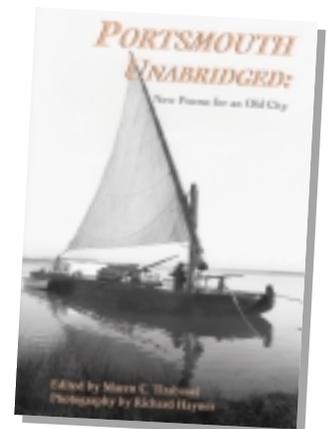
	Governmental Activities	Business-type Activities	Total Primary Government
<b>Revenues</b>			
<b>Program revenues:</b>			
Charges for services	\$ 491,257	\$ 726,970	\$ 1,281,227
Operating grants & contributions	1,003,587		1,003,587
Capital grants & contributions	200,429		200,429
<b>General revenues:</b>			
General Property Taxes	502,604		502,604
Special taxes	1,059,080		1,059,080
Personal taxes	84,222		84,222
Business License taxes	141,851		141,851
Miscellaneous	52,319		52,319
	<b>3,535,349</b>	<b>726,970</b>	<b>4,262,319</b>
<b>Expenses</b>			
General Government	185,269		185,269
Justice & Public Protection	231,309		231,309
Resource Protection & Development	115,670		115,670
Transportation	419,048		419,048
Health and Social Services	1,358,774		1,358,774
Education	1,292,751		1,292,751
Interest Expense	30,609		30,609
Turnpike System		55,677	55,677
Liquor Commission		259,986	259,986
Sweepstake Commission		149,791	149,791
Unemployment Compensation		120,623	120,623
	<b>3,633,430</b>	<b>586,077</b>	<b>4,219,507</b>
<b>Transfers</b>	<b>141,002</b>	<b>(148,727)</b>	<b>(7725)</b>
<b>Increase(decrease) in net assets</b>	<b>42,921</b>	<b>(7,834)</b>	<b>35,087</b>
<b>Net assets, beginning of year ( restated)</b>	<b>1,797,624</b>	<b>600,810</b>	<b>2,398,434</b>
<b>Net assets, end of year</b>	<b>\$ 1,840,545</b>	<b>\$ 592,976</b>	<b>\$ 2,433,521</b>



The overview of state operations presented on pages 12-16, has been condensed from the traditional format found in our Comprehensive Annual Financial Report (CAFR). The selected financial information presented on pages 12 and 13 are in accordance with generally accepted accounting principles, but does not include all of the required disclosures required by the Governmental Accounting Standards Board (GASB). This report highlights the core finances of the state and contains only selected funds. Readers that have a need for more information regarding the accounting policies, the various required accounting disclosures, and the financial status of individual state funds and component units, should obtain a copy of the CAFR. The CAFR, which includes the independent auditor's report, can be accessed by viewing our web site or by contacting the Department.

### Summary of Financial Statements Presented

Statement of Net Assets	Primary Government: Governmental and Business- Type Activities	Full Accrual	Page 12
Statement of Changes of Net Assets	Primary Government: Governmental and Business- Type Activities	Full Accrual	Page 13
Surplus Statement	General and Education Funds	Modified Accrual	Page 14
Three Year Summary of Unrestricted Revenue	General and Education Funds	Modified Accrual	Page 15
Education Trust Fund Statement	Education Fund	Modified Accrual	Page 16



# Financials

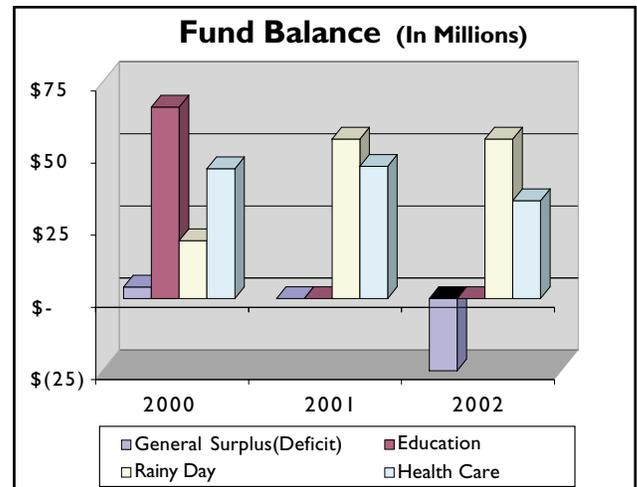
## State of New Hampshire Summary Statement of General and Education Fund Balances for Fiscal Year 2000 to 2002 (In Millions)

	FY 2000	FY 2001			FY 2002		
		General	Education	Total	General	Education	Total
<b>Undesignated Fund Balance, July 1</b>	124.8	4.0	66.3	70.3	(0.0)	0.0	0.0
<b>Additions:</b>							
Unrestricted Revenue	1,775.5	1,155.9	670.5	1,826.4	1,152.3	804.9	1,957.2
Transfers of Appr from General Fund	39.6	-	40.6	40.6	-	65.7	65.7
<b>Total Additions</b>	<b>1,815.1</b>	<b>1,155.9</b>	<b>711.1</b>	<b>1,867.0</b>	<b>1,152.3</b>	<b>870.6</b>	<b>2,022.9</b>
<b>Deductions:</b>							
Appropriations Net of Estimated Revenues	(1,921.3)	(1,116.0)	(825.5)	(1,941.5)	(1,216.7)	(887.6)	(2,104.3)
Less Lapses	34.8	33.1	-	33.1	26.1	0.4	26.5
<b>Total Net Appropriations</b>	<b>(1,886.5)</b>	<b>(1,082.9)</b>	<b>(825.5)</b>	<b>(1,908.4)</b>	<b>(1,190.6)</b>	<b>(887.2)</b>	<b>(2,077.8)</b>
<b>GAAP and Other Adjustments</b>	11.0	7.1	-	7.1	16.9	-	16.9
<b>HHS Revenue Enhancements (Shortfalls)</b>	7.4	-	-	-	(11.8)	-	(11.8)
Net Other	18.4	7.1	-	7.1	5.1	-	5.1
<b>Current Year Balance</b>	<b>(53.0)</b>	<b>80.1</b>	<b>(114.4)</b>	<b>(34.3)</b>	<b>(33.2)</b>	<b>(16.6)</b>	<b>(49.8)</b>
<b>Fund Balance Transfers (To)/From:</b>							
Rainy Day Account	-	(35.2)	-	(35.2)	-	-	-
Health Care Fund	(1.5)	(0.8)	-	(0.8)	11.9	-	11.9
Education Trust Fund	-	(48.1)	48.1	-	(16.6)	16.6	-
<b>Undesignated Fund Balance, June 30,</b>	<b>70.3</b>	<b>(0.0)</b>	<b>0.0</b>	<b>(0.0)</b>	<b>(37.9)</b>	<b>0.0</b>	<b>(37.9)</b>
<b>Reserved for Rainy Day Account</b>	20.0	55.2		55.2	55.2		55.2
<b>Reserved for Health Care Fund</b>	45.0	45.8		45.8	33.9		33.9
<b>Total Equity</b>	<b>135.3</b>	<b>101.0</b>	<b>0.0</b>	<b>101.0</b>	<b>51.2</b>	<b>0.0</b>	<b>51.2</b>

Due to the sluggish economic conditions, tax revenues fell short of estimates, which resulted in a combined General Fund and Education Fund Deficit of \$37.9 million as of June 30, 2002. Prior to inter-fund year-end transfers, the Education Fund had a deficit balance of \$16.6 million. Since the General Fund provided cash to the Education Fund to help cover the Adequacy Grant payments a transfer, in accordance with Generally Accepted Accounting Principles, in the amount of \$16.6 million was recorded to eliminate the Education Fund deficit.

The Revenue Stabilization Account (Rainy Day Fund) remained at \$55.2 million as a result of a \$35.2 million transfer made in fiscal 2001. At the end biennium (June 30, 2003), if the general fund is in a deficit position and revenues fall short of estimates then transfers from the Rainy Day Fund to cover the deficit may occur.

Chapter 208 provided for supplemental



appropriations of \$11.8 million for human services programs. The Health Care Fund (HCF) was charged for this appropriation due to shortfalls in anticipated Medicaid Enhancement Revenues. As a result, the HCF balance was reduced to \$33.9 million at June 30, 2002.

*"New Hampshire offers the writer soul-nourishing places of solitude, a lively urban scene, a vibrant and generous community of artists, and the support of an informed and enthusiastic citizenry."*  
MARIE HARRIS,  
NH Poet Laureate  
1999-2004

## Three Year Summary of General and Education Funds Unrestricted Revenue (In Millions)

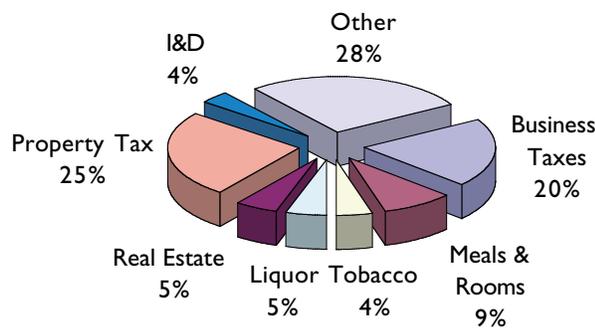
Revenue Category	FY 2001				FY 2002			
	FY 2000	General	Education	Total	General	Education	Total	
Business Profits Tax.....	\$ 168.8	\$ 179.6	\$ 15.8	\$ 195.4	\$ 128.6	\$ 32.6	\$ 161.2	
Business Enterprise Tax.....	148.5	122.2	36.7	158.9	121.0	101.2	222.2	
<b>Subtotal.....</b>	<b>317.3</b>	<b>301.8</b>	<b>52.5</b>	<b>354.3</b>	<b>249.6</b>	<b>133.8</b>	<b>383.4</b>	
Meals & Rooms Tax.....	156.2	157.2	6.8	164.0	164.0	6.6	170.6	
Tobacco Tax.....	95.0	61.0	25.4	86.4	60.3	24.0	84.3	
Liquor Sales and Distribution.....	86.0	89.3	-	89.3	96.2	-	96.2	
Interest & Dividends Tax.....	65.5	76.7	-	76.7	70.3	-	70.3	
Insurance Tax.....	59.3	66.5	-	66.5	76.1	-	76.1	
Communications Tax.....	47.8	49.0	-	49.0	64.7	-	64.7	
Real Estate Transfer Tax.....	85.0	59.5	29.7	89.2	66.4	33.1	99.5	
Estate and Legacy Tax.....	56.4	59.3	-	59.3	57.0	-	57.0	
Transfers from Sweepstakes.....	61.5	-	59.4	59.4	-	66.1	66.1	
Tobacco Settlement.....	54.2	-	38.7	38.7	5.7	40.0	45.7	
Utility Property Tax.....	31.2	-	15.6	15.6	-	18.2	18.2	
Property Tax Not Retained Locally.....	24.2	-	24.2	24.2	-	29.0	29.0	
Property Tax Retained Locally.....	418.0	-	418.0	418.0	-	454.1	454.1	
Other.....	130.9	137.4	0.2	137.6	127.5	-	127.5	
<b>Subtotal.....</b>	<b>1,688.5</b>	<b>1,057.7</b>	<b>670.5</b>	<b>1,728.2</b>	<b>1,037.8</b>	<b>804.9</b>	<b>1,842.7</b>	
Net Medicaid Enhancement Revenues.....	74.2	85.2	-	85.2	98.2	-	98.2	
<b>Subtotal.....</b>	<b>1,762.7</b>	<b>1,142.9</b>	<b>670.5</b>	<b>1,813.4</b>	<b>1,136.0</b>	<b>804.9</b>	<b>1,940.9</b>	
Other Medicaid Enhancement Revenues to Fund Net Appropriations	12.9	13.0	-	13.0	16.3	-	16.3	
<b>Total.....</b>	<b>\$ 1,775.6</b>	<b>\$ 1,155.9</b>	<b>\$ 670.5</b>	<b>\$ 1,826.4</b>	<b>\$ 1,152.3</b>	<b>\$ 804.9</b>	<b>\$ 1,957.2</b>	

Since many of the revenue sources dedicated to the Education Fund are extensions of the state's traditional revenues, funding performance is presented on a combined basis. Unrestricted Revenue totaled \$1,957.2 million, which was a \$130.8 million increase over prior year. However, revenue fell short of legislative estimates by \$53.1 million. Revenue anticipated by tax rate increases for the following Business Taxes did not materialize when accompanied with the economic downturn:

- **Business Profits Tax (BPT)** - Increased tax from 8.0% to 8.5%.
- **Business Enterprise Tax (BET)** - Increased tax from .50% to .75%.

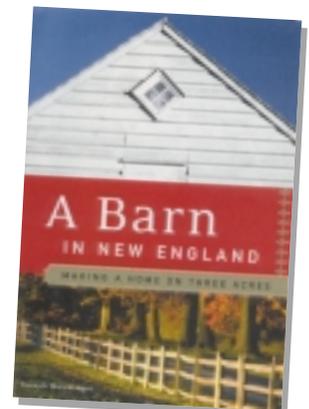
Business Taxes revenue totaled \$383.4 million, which was an increase of \$29.1 million over prior year, however below estimates by \$60.5 million. Due to the combined filing of the BPT and the BET by taxpayers, it is not possible to accurately measure the individual effects of each tax increase. The Meals and Rooms Tax totaled \$170.6 million, which had a respectable

### Unrestricted Revenue From Traditional Taxes FY 02



increase of 4.1% over prior year but fell short of estimates by 3.1%. Due to increasing cost of health and other insurance lines, the Insurance Tax totaled \$76.1 million, which was a 14.4% increase over prior year.

While many states have had devastating revenue losses because of shortfalls in income tax proceeds related to declines in capital gains, New Hampshire's reliance on the statewide property tax and business enterprise tax have added relative stability to its revenue structure. The Statewide Property Tax totaled \$483.1 million, which makes up 25% of our total revenue.

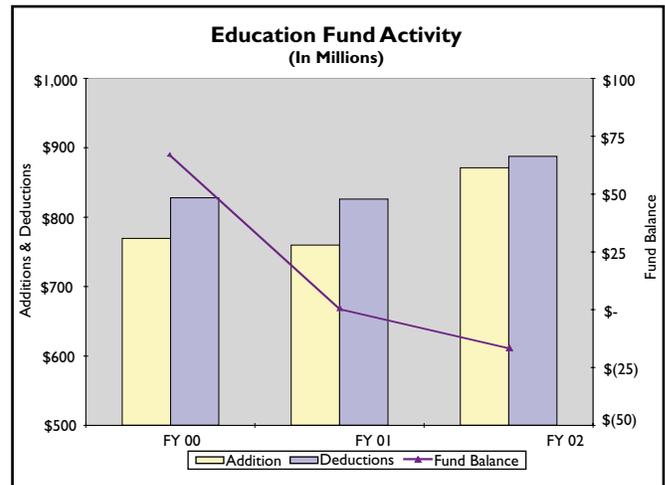


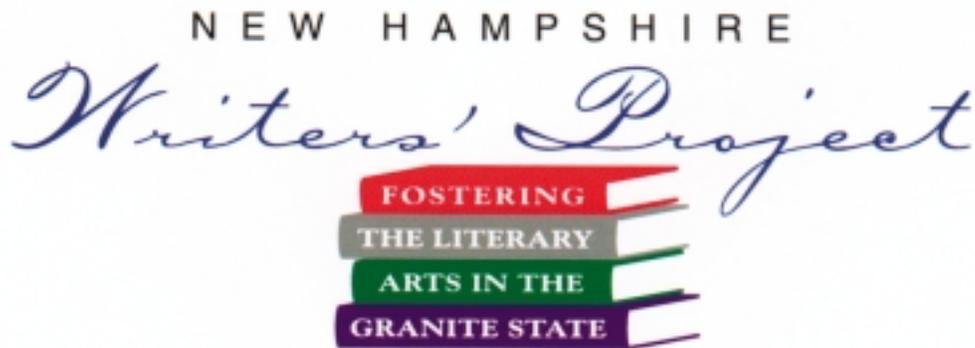
**Table of Undesignated Fund Balance Education Fund  
For Fiscal Years 1999 to 2002  
(Expressed in Thousands)**

	Fiscal Year Ended June 30,				Description
	2002	2001	2000	1999	
<b>Balance July 1</b> .....	\$ -	\$ 66,348	\$ 124,783		
<b>Additions</b>					
Unrestricted Revenue					
Statewide Property Tax.....	454,135	417,964	417,975		\$6.60/1,000, retained locally
Statewide Property Tax.....	28,987	24,194	24,150		\$6.60/1,000 , not retained locally
Utility Property Tax.....	18,170	15,621	31,167		\$6.60/1,000
BPT Increase.....	32,645	15,800	22,400		1% increase from 7% to 8%
BET Increase.....	101,215	36,700	54,100		.25% increase from .25% to .50%
Meals & Rooms.....	6,604	6,859	6,350		Extension of 8% tax to motor vehicles rentals
Real Estate Tax Increase .....	33,073	29,735	28,231		\$2.50 increase from \$5.00/1000 to \$7.50
Tobacco Tax Increase.....	23,968	25,356	26,649		\$0.15/pack increase from \$0.37 to \$0.52
Tobacco Settlement.....	40,000	38,745	37,750		Annual payment
Initial Tobacco Settlement Payment.....			16,000		One-time payment
Lottery Proceeds.....	66,125	59,348	61,517		Net Profit
Other .....		175	2,924		Interest
<b>Total Revenue</b> .....	<b>804,922</b>	<b>670,497</b>	<b>729,213</b>		
General Fund Budgeted Appropriations.....	65,690	40,559	39,584		Formerly Revenue Sharing, Foundation Aid & Kindergarten Aid
<b>Total Additions</b> .....	<b>870,612</b>	<b>711,056</b>	<b>768,797</b>		
<b>Deductions</b>					
Appropriations					
Adequate Education Grant.....	426,523	406,817	406,817		State Education Grant Disbursed by State
Adequate Education Grant.....	454,135	417,964	417,975		State Education Grant Retained Locally
<b>Total Grants</b> .....	<b>880,658</b>	<b>824,781</b>	<b>824,792</b>		
DRA-Hardship Grants.....	5,000	769	1,162		
DRA-Tax Relief Admin.....			200		
DOE-Kindergarten Aid.....	1,972		950		
DOE-Admin. & Computers.....			169		
<b>Total Appropriations</b> .....	<b>887,630</b>	<b>825,550</b>	<b>827,273</b>		
Less Lapses.....	(438)	(25)	(41)		
<b>Net Appropriations</b> .....	<b>887,192</b>	<b>825,525</b>	<b>827,232</b>		
<b>Current Year Balance</b> .....	<b>(16,580)</b>	<b>(114,469)</b>	<b>(58,435)</b>		
<b>End of Year Transfers from</b>					
General Fund.....					
FY 2000.....				\$ 124,783	Beginning Balance from Education Betterment Chapter 158 : 42 Laws of 2001
FY 2001.....		48,121			Eliminate Negative Cash
FY 2002.....	16,580				
<b>Balance June 30</b> .....	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 66,348</b>	<b>\$ 124,783</b>	

*"It is the New Hampshire tradition to respect individuality, privacy, hard work, and eccentricity -- all conditions essential to writers and artists. Of course we feel at home in New Hampshire."*  
DON MURRAY,  
winner 2001 NH  
Literary Award for  
Lifetime Achievement

The New Hampshire Supreme Court handed down a decision that requires the state to provide an adequate public education and to guarantee adequate funding. The Legislature set an initial cost of funding an adequate education at \$825 million annually. More than 50% of the funding was generating by the newly created statewide property tax totaling more than \$483 million in fiscal 2002. In order to track revenues and disbursements related to education funding, a new Education Fund was established in fiscal 2000.





Despite the essential role writers fulfill in our culture, their craft is riddled with paradox. Writing is an art, yet it is also essentially utilitarian. Writers wrestle with enormous themes, yet they must be exacting in detail. They labor in solitude, yet their work is primarily about communicating with others. It is difficult and isolating work.

In 1988, a group of working writers founded New Hampshire Writers' Project (NHWP) with these paradoxes in mind. The mission of the Writers' Project is to connect New Hampshire writers to writers, writers to publishers, and, most important, writers to readers. The nearly 800 Writers' Project members include not only professional writers, but also emerging writers, publishers, booksellers, librarians, editors, reviewers, teachers, agents, and distributors. Our members' works represent every conceivable genre, including fiction, poetry, cookbooks, screenplays, technical journals, songwriting, memoirs, mysteries, travel essays, children's books, biographies. and much more.

NHWP is the only organization in New Hampshire dedicated to writing both as a profession and as a means of self-expression, and at its center a series of core programs and publications that connect the state's writing community.

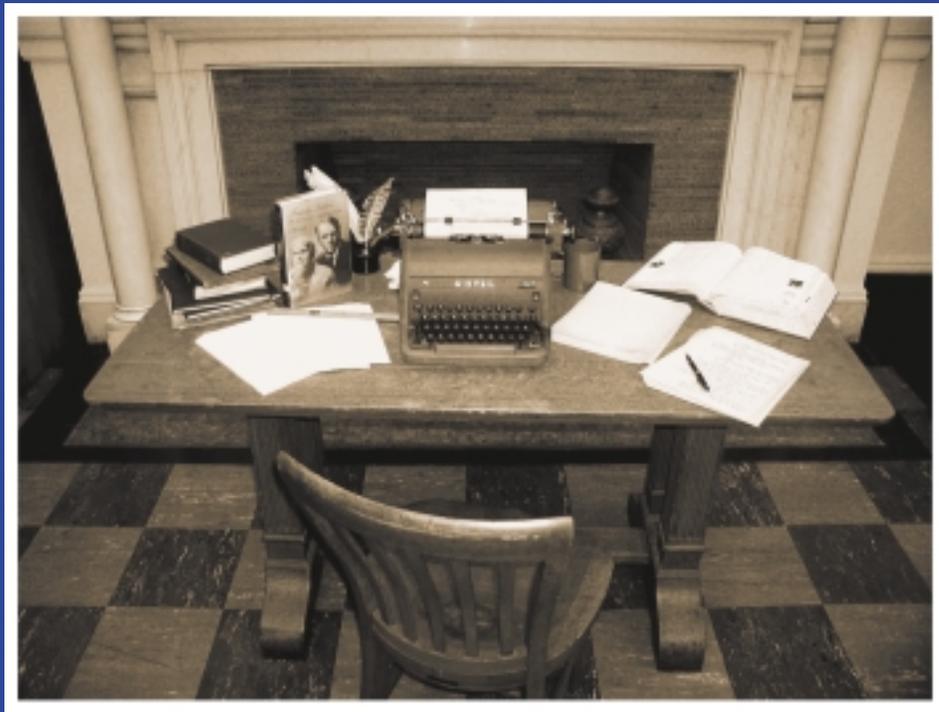
Ex Libris is New Hampshire's first, best resource for literary news, with publication leads, resources for writers, and news items connecting NHWP members to the larger literary world both in New Hampshire and beyond its borders.

Writers' Day is an annual conference that draws more than 200 writers from throughout New England for a full day of content-rich workshops, lectures, discussion, and networking opportunities. Writers' Day provides local writers access to regionally and nationally recognized authors and publishers, fosters an important peer network, and nurtures the creative process.

In 2003, the Writers' Project will host "Poetry and Politics," the first-ever gathering of the nation's state poets laureat. The brainchild of NH State Poet Laureate Marie Harris, this weekend of cultural exchange will invite the public to celebrate National Poetry Month through free, statewide, public readings held in every corner of the New Hampshire, a day-long conference, and a gala celebration. All programs will encourage exploration and discussion of the nature of poetry, politics, public discourse, the connections amongst them and the role poetry plays in everyday life.

As we prepare to celebrate our fifteenth anniversary in 2003, the New Hampshire Writers' Project remains dedicated to bringing together writers, past and future, beginning and established, to preserve and foster New Hampshire's proud literary tradition.

For more information regarding the New Hampshire's Writers' Project, see [www.nhwritersproject.org](http://www.nhwritersproject.org).



*Designed by Robin Alyssa Bierweiler  
New Hampshire Community Technical College of Laconia*